

Agility & Innovation

Agility & Innovation is central to adapting to changing trends and market conditions. We now see:

- Rapid changes in consumer needs and wants.
- Customers comparing their FS firms to the likes of Apple and Amazon, as opposed to other FS firms.

Firms are using innovation and agility to seize key opportunities and **address customer pain points** .

Greater agility is associated with **delivering sustainable long term performance**, by empowering firms to remain competitive and resilient.

Harsh Macroeconomic Climate

Global crises & volatility:

The pandemic and the climate crisis have led to greater economic uncertainty and high inflation, with central banks seeking to counteract via high interest rates.

Supply chain disruptions and raw material scarcity have contributed to **retrenchment from globalisation** e.g.:

- Semiconductor shortage.
- o Reshoring of production.
- o Rising protectionism and isolationism.

Reduced cross-border trust and cooperation.





Technological Enablement

Rapid adoption of technologies by financial institutions.

Prioritisation of **automation for efficiency gains**, e.g.:

 24/7 availability and scalable demand handling.

Increased use cases for AI, e.g.:

- MasterCard AI scam detection to counteract cyber crime (global weekly cyber-attacks have increased by 7% in Q1 2023 compared to Q1 2022).
- Earlier identification of financial stress and vulnerability at a customer level.

Monetary & Public Policy

Governmental and institutional response **seeking to control macroeconomic climate**, leading to a focus on interactive product pricing, balance sheet management, and monitoring customer impact (including defaults).

Rising popularity of **Central Bank Digital Currencies (CBDCs)**, e.g.:

- The digital pound (exploration phase).
- Response to crypto prominence (encouraged by Meta's proposal for Libra).

Al input to policy making:

 Stronger policy design, improved citizen engagement, and enhanced service quality.

Competition & Partnerships

Partnerships entered into in order to **leverage respective capabilities:**

- o Incumbents offer capital, trust, and clients.
- Fintech firms offer customer centric services, and innovation.

Incumbents are also building their own fintech challengers, e.g.:

- o Mettle (NatWest).
- Kinetic (HSBC).

Strengthening capability of acquisition, e.g.:

o Vista Equity Partners acquiring Avalara.

ESG & Sustainable Consumerism

Increased consumer awareness and expectations regarding managing climate risk and applying ESG standards to personal investments.

ESG compliance pressure is on the rise driving FS firms to address it:

 Stakeholders and investors are directing their capital at investments that are aligned with sustainable activities.

ESG Fintechs:

- o Aspiration (US) tech enhanced carbon removal solutions.
- o Jumo (South Africa) provide banking to enable social inclusion.

ESG Al applications, e.g.:

o C3.ai Energy Management.



To find out more about the opportunities for your business in the Financial Services Sector, please contact one of our Moore experts below.



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